

/ /I. Introduction

Interview p. 3 >

3. Our commitments

Our Stakeholders

p. 5 →

2. Stakeholders

... to the planet p. 7 >

- I Reducing food waste p. $10 \rightarrow 10$
- 2 Improving waste management strategy p. I3 →
- 3 Promoting a sustainable purchasing approach p. $16 \rightarrow$
- 4 Committing to the reduction of single use plastics p.19 \Rightarrow
- 5 Developing paperless processes p.21 →
- 6 Reducing greenhouse gas emissions p.24 →

... to our employees p. 27 >

- **7 Everyday ethics** p. 28 \Rightarrow
- **8 Talents and diversity** p. 31 \Rightarrow
- **9 Managerial innovation** p. 34 \Rightarrow

4. Appendix

Global Compaci

Communication on Progress

p. 36 →







CSR is intrinsic to who we are, it guides each of our strategic decisions."

be the change by Newrest 2022 CSR Report



COO EA Division

What is your assessment for 2021-2022?

0S. We have achieved €1.642 billion in revenue, higher than in 2019. This implies a much greater sense of social responsibility than in this reference year. We have been renewing our commitment to the IO principles of the United Nations Global Compact for 10 years now, and we have structured our development around these topics.

It is clear that all the players in society must mobilize to achieve the Paris Agreement objectives by 2030. Our CSR charter is evolving to be in line with this key year. Our business requires us to be proactive with our clients. We raise awareness of our CSR challenges among them in order to identify common topics with theirs and build an impactful and measurable action plan together.

Carbon footprint analysis of our production units are stepping up and allow us to make better choices when we design and produce a culinary experience. Indeed, 70% of our greenhouse gas emissions actually come from our inputs (scope I-2-3).

How do you combine CSR ambitions and technology?

OL Reducing food waste is part of our catering business. It is a pillar of our CSR charter. We have been developing our operating system for seven years now in order to produce as efficiently as possible. On some

sites, we provide services for hundreds of flights per day. Therefore, we have chosen to be integrated with our customers' information systems in order to minimize overproduction.

Our ambition is to raise awareness of waste among our customers so that they can make profound changes to their habits.

Carbon footprint analysis are stepping up, allowing us to make better choices when we design and produce a culinary experience.

How do you promote CSR-related topics among your teams?

AG. Our aim is to spread knowledge within the group so that everyone gets to grips with CSR at large and integrates them into their daily lives.

Once again in 2022, our employees have shown that at Newrest, CSR is everybody's responsibility. For the second edition of our CSR contest The Green Superheroes, we identified more than 50 projects initiated by our teams. The creation of virtuous supply loops is a major trend, especially in Africa. Being part of our ecosystems and working hand in hand with our stakeholders is key to guaranteeing the sustainability of our activities.

What about social impact?

JST. The number of social projects is increasing every year and this is a clearly stated objective in our charter. We believe that our employees can fulfill their potential by getting involved with associations or NGOs that bring a message of hope to people in need. Following our participation to the endowment fund *Le Cœur des Entreprises* which helps the very poor, we will create the group's foundation in 2023.

Our support for cancer research is growing. In addition to our donations to the *Toulouse* Cancer Santé Foundation, we have decided to support a sporting challenge which aims to raise funds for actions in favor of children fighting cancer. We are providing logistical and food support to the *Cap Optimist* association for their adventure between Peru and Polynesia.

We are ambitious in our development and we will only succeed with motivated and trained employees who see Newrest as an opportunity for personal and professional fulfillment. All our social initiatives are in line with this objective.

be the change by Newrest 2022 CSR Report

COO MEAAP Division



Stale-Stale-Inolders

 Offer healthy products that meet our strict specifications in terms of quality and hygiene

 Support local communities and local know-how

Suppliers **ROLE & Producers



Clients

change

by newrest

Employees V ROLE

Share holders

Promote diversity

ROLE ψ

committed partner

• Define the CSR strategy of the company

Public authorities

- Encourage and accelerate more sustainable business models
- Consolidate a regulatory framework that promotes respect for the environment and consumer health

Civil societ<u>y</u>

↓ ROLE

Challenge and suppo our commitment

- Produce and create value
- Respect hygiene standards
- Transform healthy products
- Ensure the quality of end products
- Carry the Newrest DNA
- Provide know-how



be the change by Newrest 2022 CSR Report

commitments

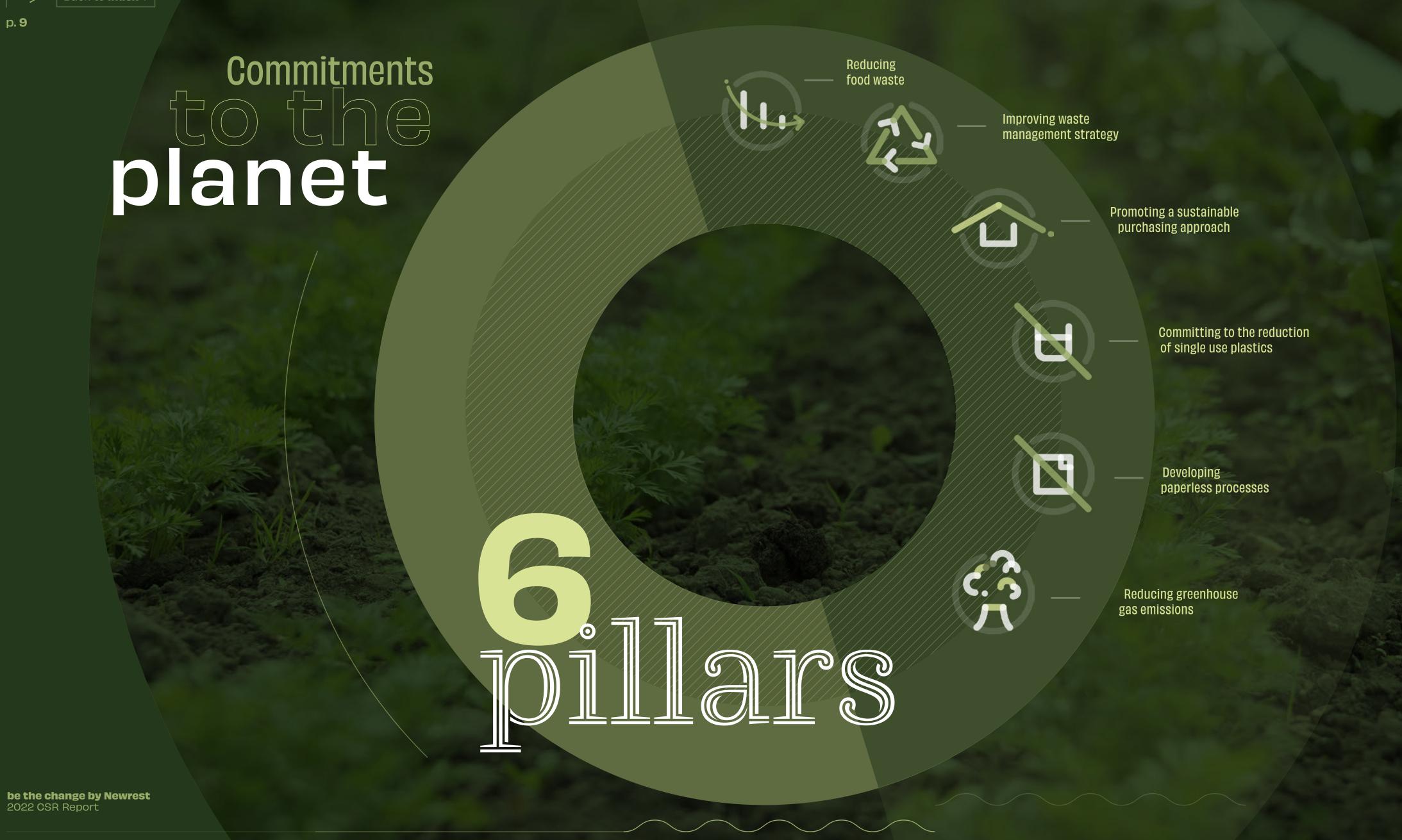
be the change by Newrest 2022 CSR Report Our CSR charter is evolving to be in line with The Paris Agreement objectives by 2030."



newres











As a player in the catering business, **food waste is a major** topic on which we have focused our efforts for many years.

3. Our commitments

be the change by Newrest 2022 CSR Report



40% REDUCTION IN FOOD WASTI



Reducins fool waste

Food product prices increased significantly during 2022. Optimization of stock and production became even more critical to the sustainability of our operations worldwide.

Our internal management tool *Winrest* has been improved to get more insight into food waste and its origins to take necessary corrective actions.

Clients vote in our digital tools to reduce overproduction (Client portal / Order'EAT).

Downstream, unsold products are increasingly recovered. New initiatives are flourishing throughout our operations in all continents thanks to our team commitment.

Not only do we focus on food waste generated by our operation, but we also encompass all our stakeholders in the value chain.



FRANCE

ATYPIQUE, ugly is good

From farm to plate, downgraded and overproduced fruits and vegetables are recovered.

Our partner ATYPIQUE built a trading digital platform promoting downgraded and overproduced products sold below market price. The aim is to pay producers fairly and avoid food waste at the source. Our goal is to extend our collaboration into new regions and possibly new countries.

141 TONS OF FRUITS AND VEGETABLES BOUGHT

between october 2021 and september 2022

Global & local scale initiatives



Chicken skin snack

Collection of chicken skin for the production of snacks.

GHANA

Food donations

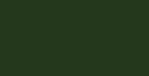
Near expiry products donated to local *Rotary Club* to help people in need.

FRANCE

Raise awareness of food waste

Wasted bread collector deployed in schools to raise awareness of food waste among children.





2022 CSR Report

be the change by Newrest

55%

OF COUNTRIES

ALREADY USE THE

WASTE MANAGEMÉNT/

2. Stakeholders 3. Our commitments





Focus on IVagons-Lits

10 years of food waste reduction and sustainable initiatives



Continuous work toward longer best-before dates while preserving product quality

Analysis of food waste to decrease quantities onboard and *reduce product shortage*

Promotion of near expired products during

the journey: 27,000 items sold between sept 2021- sept 2022

3. Our commitments

Fresh food management hubs in train station and implementation of *temperature trackers*



12 TONS OF COMPOST CREATED IN ONE YEAR

Other sustainable actions

l

No cup for money! - 20 cts discount for all clients who come with their own cup for all hot drinks purchased.

We recycle your glass! Recovery of all glass containers from passengers to ensure proper recycling.

Plastic packaging - Less plastic and 100% recyclable plastics with the aim of completely avoiding single use packaging.

Collateral waste - Sugar, stirrers, cups, are given only on request.

Reduced logistics - New hubs in train stations to minimize truck rounds and lower fuel consumption.

Biowaste to compost - Collection of biowaste by "Les Alchimistes" 68 tons = 12 tons of compost created in one year!





Improving Waste Management Stratesy Following the sorting, the gr

Following the implementation of selective sorting, the group adopted an active waste recovery approach encompassing upstream, production and downstream processes.



50% OF TOTAL WASTE SORTED

BY 2030

OBJECTIVE 2030 ↓











Improving Ivaste management strategy

Waste sorting is a first step towards waste recovery. Training and sharing best practices allowed team members in many countries to come forward with new initiatives within the waste chain.

1396 OF RECYCLED BIOWASTE IN 2022

23% OF WASTE SORTED IN 2022

Beyond plastic, aluminum, cardboard and biowaste, our employees are encouraged to get to grips with waste related topics at large. Reduce, reuse, recycle are guiding principals that we apply throughout our processes. It resulted in a significant increase of ideas all adapted to their specific environment, with some becoming must-do actions.

For us, societal change is everyone's responsibility.



FOCUS ON

International Catering Waste (ICW)

Regulations must evolve

As a member of the *Airline Catering Association* (ACA) and with the support of stakeholders such as the *International Air Transport Association* (IATA), the ambition of the catering industry is to change regulations related to the management of *International Catering Waste* (ICW). In most countries, ICW is incinerated or dumped in landfills. Sorting and recycling it is prohibited due to animal health concerns.

The collective ambition is to develop smarter regulations which maintain animal health controls and guarantee food safety whilst facilitating the circular economy.

Newrest and *Air France — KLM* are carrying out some trials in the Americas and the Pacific to test sorting methods.

Global & local scale initiatives **♦**

GABON

Cosmetics out of orange and coffee waste

MAR.LAU soap, body scrub and facemasks are made out of specific waste products collected from our coffee shop Daily Break.

LAO

Cotton vs plastic!

Reusable cottons bags replace plastic ones used to collect green waste. The latter is given to local farmers to fertilize their fields.

FRANCE

Reusable cups for fans

Distribution and collection of reusable cups during football games instead of single use cups. <u>Click to see more ></u>

REUNION ISLAND

Raise awareness of food waste

Collaboration with les Alchimistes to turn biowaste into compost. Click to see more ψ





COSTA RICA

"Virtuous initiatives out of waste"

A team effort to find alternatives to waste disposal

Waste sorting

75% of total waste is sorted of which 100% of organic waste

Waste recovery: biowaste

- Biowaste donation to farmers to feed pigs
- Biowaste transformation through Newrest composter at the catering unit
- Compost used for Newrest vegetable garden farmed by volunteers*

Waste recovery: other waste

Recyclable waste is collected by specialized recycling companies

***Social impact**

Vegetables grown by Newrest are donated to social aid organizations: 500 kg over I2 month.

Sustainable procurement

Procurement of pork from local farmers



OTHER VIRTUOUS INITIATIVES FROM WASTE IN COSTA RICA

Waste recycling

Collection of plastic waste on the beach of Costa Rica transformed into blocks to build houses.

Biodiversity

Installation of beehives to improve the pollination of vegetable gardens.



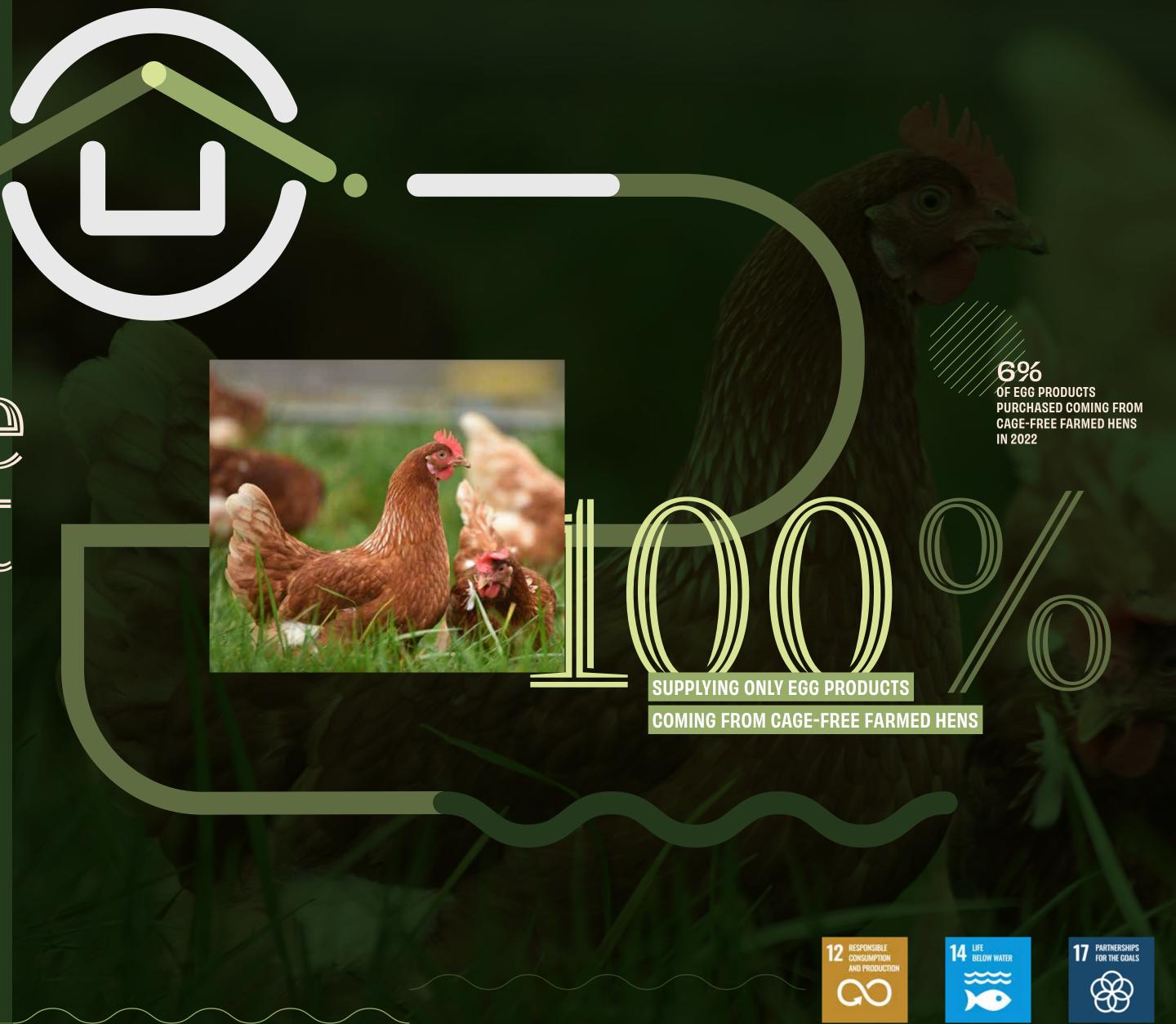
3. Our commitments



be the change by Newrest 2022 CSR Report

Promoting a sustainable procurement approach

Sustainable supply goes with GHGs reduction, but also supports the creation of new territorial ecosystems that benefit people.





be the change by Newrest2022 CSR Report

3. Our commitments



Promoting a sustainable procurement approach

Over the past 12 months, in various parts of the world, our teams have engaged with local communities in order to set up virtuous procurement loops.

The collective ambition is to secure the procurement of goods while developing farmers' know-how in creating a sustainable ecosystem. Making this sustainable is a challenge. It requires continuous assistance from the Newrest team as well as third party expertise.

One of the key success factors in each concerned area is to get as many stakeholders as possible involved (local authorities, local communities, employees, suppliers, NGOs) to make it resilient.



TUNISIA

Blossom the Seed project

Contribution to the reintroduction of an old wheat variety called *Mahmmoudi*

Thanks to their work with an agricultural cooperative that hires women from rural areas, the Newrest team is incorporating local and organic wheat products in their menus (semolina; bulgur, etc.).

It participates in the development of local agriculture as well as the preservation of local biodiversity. This wheat variety was about to disappear.

Global & local scale initiatives



ALGERIA

Biowaste to organic product

Collected biowaste from Newrest operations is given to an agricultural cooperative that grows organic products used in our kitchens.

GHANA

Herb garden

Creation of a garden on the unit site to limit the importation of herbs and a significant amount of GHG emissions.

WORLDWIDE



Made in Local | Fermes de Cœur

Creation of our own label to register suppliers within a I50km radius.



59%

OF PRODUCTS

PURCHASED ARE

NATIONAL PRODUĆTŚ



GABON

Focus on Blossoning Canba

The story began with the willingness of our team in Gabon to work closely with local suppliers to have environmental & social impacts.

35%
LOCAL PRODUCTS
(COMING FROM CITIES
CLOSE TO GAMBA)

80% LOCAL EMPLOYEES

Newrest's contracts with clients Contact with local authorities Gather potential suppliers Local and national recruitment - 98.9% Gabonese employees in total - Employees come from villages close to all sites. Fruit and Vegetable Train workforce Finance cooperatives Enhance professional skills projects Local chicken & eggs Cooperative and independant farmers Fish Cooperative Local farmers

be the change by Newrest 2022 CSR Report

Committing to the reduction of single-use plastics



Our clients vote in the use of packaging that addresses environmental issues. However, to make a real difference, we need to reduce the use of single-use plastics in the value chain.











Committing to the reduction of single-use plastics

1696
PLASTIC-FREE
PRODUCTS
PURCHASED

In the building of culinary experience with our clients, we constrain ourselves to educate them to adhere to the reduction of single use plastic.

The proven alternatives are still rare and do not meet all our needs. To speed up change, we are moving down the value chain and challenge our employees, suppliers and other stakeholders to rethink the very concept of packaging.

Global & local scale initiatives

With clients



AUSTRIA

Removal of single-use plastics in night trains

(Reusable items, home-compostable cups, wooden cutlery)



GREECE

Equip yourself with reusable food and beverage containers



With collaborators



WAGONS-LITS FRANCE

Compulsory use of reusable water bottles



With suppliers



SCANDINAVIA

Remove plastic packaging

Use of cardboard and paper packaging instead of plastic.

BRASIL

Think reusable

Meat delivery in reusable crates instead of disposable ones.

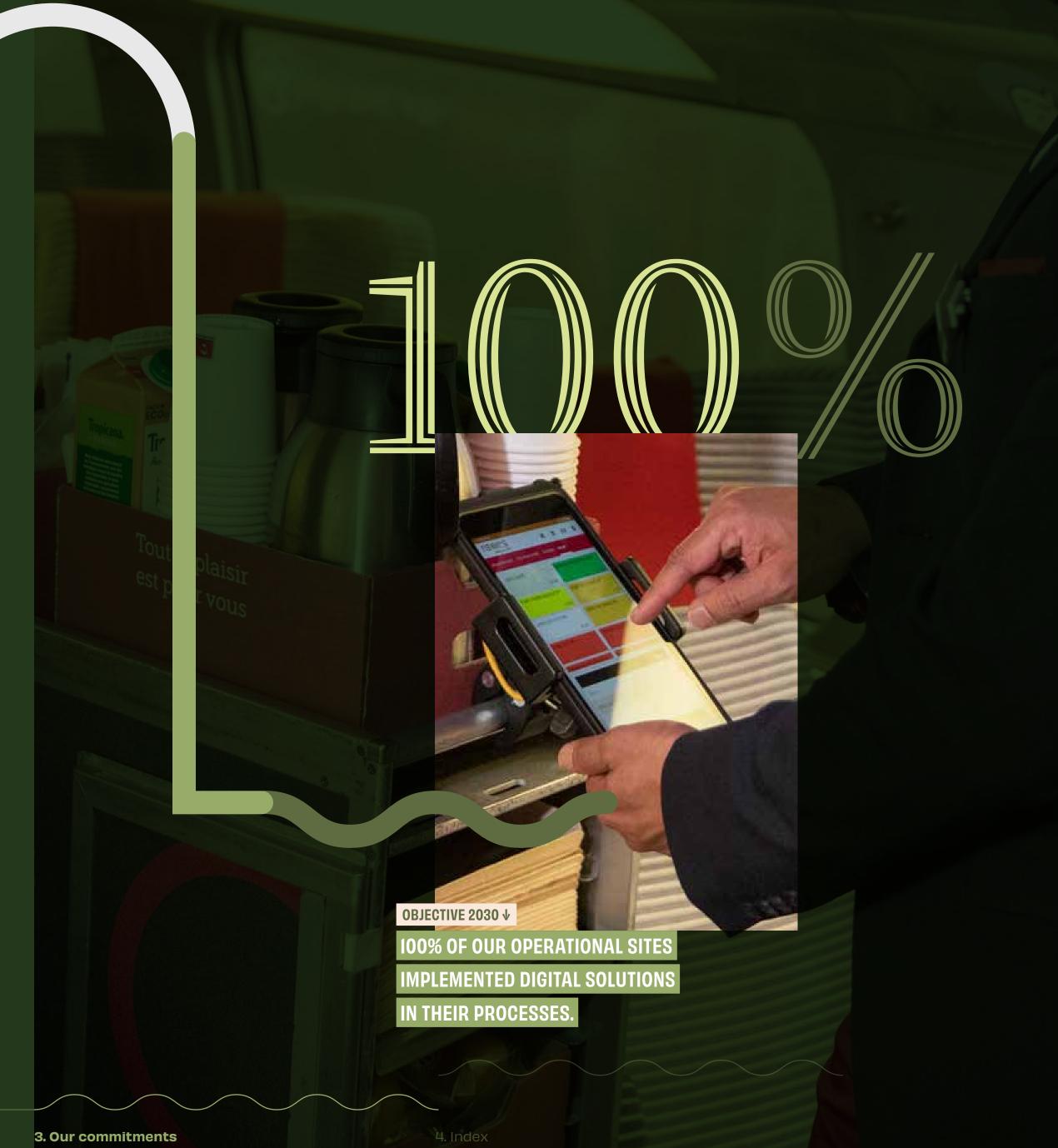




Developing Paperless Processes

With our in-house **IT and digital solutions**, 360° integration is possible with our stake-holders **to significantly reduce paper use**.

2. Stakeholders





be the change by Newrest 2022 CSR Report



Developing Daperless Diocesses

23
COUNTRIES DIGITIZED
THEIR HACCP PROCESS
(OUT OF 54)

Whatever we undertake, the cornerstone is our ERP called WINREST. With it, we are able to develop peripheral IT and digital solutions to the benefit of our team, our clients and other stakeholders.

In 2022, we have managed to integrate to this ecosystem, cashing solutions, innovative menu displays, logistics modules and HACCP processes to name a few. Our main achievement remains the integration of some of the largest airline systems, improving information flow and avoiding paper use.

In line with our continuous improvement approach, Newrest's digital solutions (*Order'EAT – Display'EAT* etc.) are now drawing information from *Winrest* to save time for our operational team.



Every new airline contract comes with a new challenge in terms of information technology. Our goal is to increase the quality and speed of information shared between all the stakeholders. Clearly, paper is out of the game!

For Scandinavian Airlines, we have capitalized on our experience with the management of large hubs.

We have managed to integrate ourselves with the airline system to the point where we collect aircraft information in real time, days prior to their departure and up to few minutes after take-off. It is a unique paperless performance in the industry.

Global & local scale initiatives

USA 🌉

600 new recruits, no paper

Using the digital solution *Connect'EAT* as a recruitment platform.

FRANCE

Paperless Newrest's world HSE seminar

All event information was available online

WORLDWIDE

Innovative menu display

Menus on *Winrest* are displayed on e-ink tablets to avoid printing menus every day.

MOROCCO

Reinventing internal control

Cashing system integrated with *Winrest* for automatic stock and cash reconciliation.





I. Introduction

2. Stakeholders

3. Our commitments

4. Inde



Reducing Sieenhouse Sas emissions

Given our commitments to The Paris agreement, carbon footprint analysis is our starting point to identify priorities to reduce our GHG emissions. It is also essential for the measurement of the five other environmental pillars' impact.





IN CARBON EMISSIONS*

*on sites that conducted a carbon footprint analys

30% REDUCTION









Reducins Sreenhouse gas emissions

All our actions generate greenhouse gas emissions. Using the carbon footprint analysis methodology (scope 1, 2 & 3) allows us to take initiatives beyond the five other environmental pillars.

Through our actions to promote a sustainable procurement approach, we tackle 70% of our carbon emissions. Waste and biowaste recovery tackle another 5%.

Here we focus on the remaining 25% through actions mainly related to people and goods transportation, cold chain management and construction.

Imp'Act program



Running activities such as ours requires energy and water.

The *Imp'Act program* consists of implementing concrete actions aiming at significantly reducing our consumption and decreasing our overall greenhouse gas emissions. These actions are adapted to each room of the unit and displayed as a reminder. We are also working to raise awareness among all teams in order to get considerable reductions.



FRANCE

WORLDWIDE

Employee transportation

Work with local autorities to create bus stops to promote the use of public transport to come to work.

Inventory of refrigerants

List all refrigerants used in cold chain units in order to replace them with refrigerants with lower GWP (global warming potential).

Freight discussion

Work with airlines to promote sea freight instead of air freight.

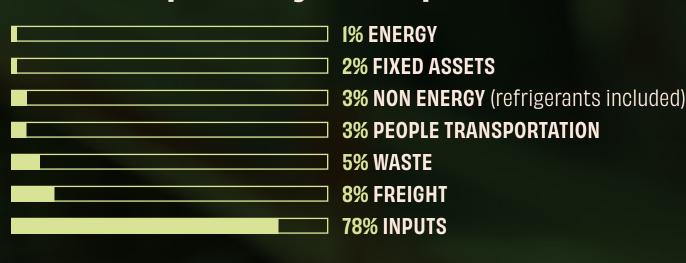
SCANDINAVIA

CO₂ as refrigerant!

The use of CO₂ as a refrigerant in Scandinavian units to lower greenhouse gas emissions related to the cold chain.

INFLIGHT PRODUCTION UNIT IN FRANCE

Carbon footprint analysis example





I. Introduction 2. Stakeholders 4. Inc



Back to **index** ↑

p. 26





Discover how we build a sustainable Culinary experience >



be the change by Newrest 2022 CSR Report



Our reference frameworks (UN Global Compact / SDG's / CSR charter / ISO 26000) have been showcased to our team worldwide over the past I2 months. For us, everyday ethics is everyone's responsibility.





be the change by Newrest 2022 CSR Report

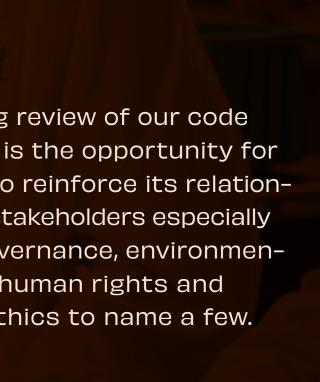


Everyday ethics

Ethics being at the core of our organization, initiatives emerge from within to have a positive impact on society. Several topics are essential for the group and are reflected in the actions flourishing throughout our countries: solidarity, disabilities and health.

It is our duty to ensure the physical integrity and health of our employees. In 2022 we challenged our training methodology on those topics with a video creation tool to fulfill the onboarding of thousands of new employees.

A simple initiative from the Newrest USA team on aircraft door safety was deployed worldwide to avoid serious accidents. For us, health and safety emanate from our team members. It is everyone's responsibility. The ongoing review of our code of conduct is the opportunity for the group to reinforce its relationships with stakeholders especially through governance, environmental impact, human rights and business ethics to name a few.









Everyday ethics

Global & local initiatives



Mexico Solidarity

Help people in need thanks to our collaboration with the *Casa de la Mujer y familia* foundation.

Colombia Solidarity

Help our employees buy homes through the Servihoteles Foundation.

French Polynesia Health

Raise awreness about child obesity and support sports events.

Tunisia Solidarity

Promote a therapeutic farm in our cafeteria that helps promote the preservation of the rights and dignity of people with mental disabilities.

France Health

Run against Mucovisdosis & Cancer.

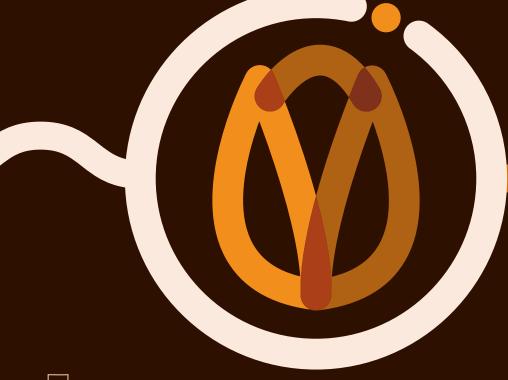
Group Health

Support Cancer Research through our collaboration with the *Toulouse Cancer Santé Foundation* and the Cap Optimist association.

Austria Disabilities

Work with *Lebenshilfe* Wien to support people with intellectual disabilities. Different groups come to the Newrest office to help teams in the preparation of Welcome bags.





The rapid growth of the group is the result of the commitment of our employees and their ability to meet new challenges, which sometimes exceed them.

The development of our teams' skills and the confidence we have in them are our success factors.





32

76

INTERNATIONAL

GRADUATE PROGRAMS

LOCAL GRADUATES



Talents and diversity

Over a period of 12 month, the group doubled its turnover. This is the result of the mobilization of new contracts, the opening of new countries and the natural increase of activity following two years of turbulence. We have met the human challenge by giving opportunities to experienced employees from all over the world to take on new how throughout our operations.

We were also able to count on our graduate program that, for the past 7 years, has contributed to the identification and promotion of new profiles and competencies.

responsibilities. This ensures the spreading of know

Réda El Kartaoui

→ from Morocco to Canada HR director

I joined the group IO years ago as director of Human Resources in Morocco. I was managing a team of 13 employees handling payroll and all other related matters for 3,600 employees.

In 2022, I was granted a visa to emigrate to Canada where I was a student for many years. It is not an easy choice to move to a new country at 42 years old and with 2 children. The management at Newrest did its best to provide me with a job. I was ready to do anything, and they gave me a job in supply chain. But life is funny sometimes and after only a week, I was given the job of director of Human Resources for Canada following the sudden departure of the person holding the position.

In the group, there are opportunities for everyone to grow! I look forward to this new chapter of my personal and professional life in Canada.

Global & local cale initiatives

Diversity, a necessity

58 nationalities and I20 languages are represented on the Newrest Wagons-Lits Austria team.

LAOS

From graduate to Country manager

Discover Cédric Pautot

→ New Laos country manager

SCANDINAVIA

Mobilization of Newrest's international task force

15 employees from Africa, Europe and India have been transfered to Scandiaiva while 75 people from all over the world have been part of the task force.





Discover CARES program

We recognize that our employees are **critical to our success**. The *CARES* program is our commitment to our community through our actions and the **respect we demonstrate**. We empower our employees so we can all be successful while fostering, developing, and sustaining a **culture of diversity**, **equity**, **and inclusion**.





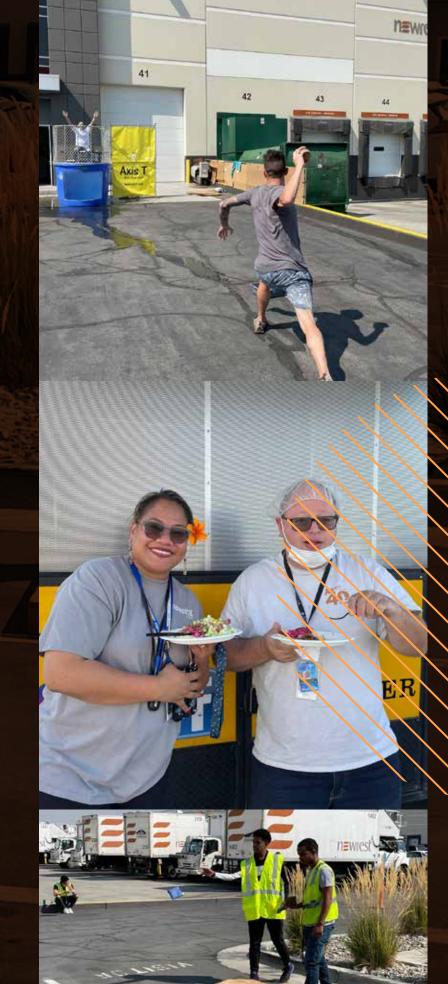


Actions

Respect

Empowerment

Success







Over the past two years, the survival of the company has relied on collective and repetitive adaptation. **Leaders of the group had to challenge** their management and create a new collaborative environment.









innovation

Managerial innovation can take many forms so long as it improves processes and collaboration. The successful recruitment and onboarding of 800 new employees in Houston was made possible due to the use of Newrest's communication platform *Connect'EAT.* The group's support functions are developing tools and provide means to operational teams that can be adapted to their daily managerial challenges.

A new collaborative platform is now available to facilitate the sharing of the group's standards and the best practices collected worldwide.

With this know how at hand's reach, any manager can have an impact on his team and promote a trial-and-error approach. Knowledge dissemination is the basis of our mentorship goal.

In addition to these digital solutions, Newrest capital is shared among employees to build loyalty and motivation. More precisely, 96.5% of Newrest's capital is owned by its employees.







OH-Appendix



be the change by Newrest 2022 CSR Report

Communication on Progress United Nations Global Compact

Statement from the Chief Executives – renewal of ongoing commitment to the Global Compact \rightarrow page 5

Human Rights

- Businesses should support and respect the protection of internationally proclaimed human rights: CSR charter > page II
- 2. Make sure that they are not complicit in human rights abuses: CSR charter > page II

Labour

- **3.** Businesses should uphold the freedom of association and the effective recognition of the right to collective bargaining:

 CSR charter > page ||
- **4.** The elimination of all forms of forced and compulsory labour: CSR charter ⇒ page II
- **5.** The effective abolition of child labour: CSR charter \rightarrow page II
- **4.** The elimination of discrimination in respect of employment and occupation: CSR charter → page II

Environment

- 7. Businesses should support a precautionary approach to environmental challenges:
 CSR report → pages 10 26
- 8. Undertake initiatives to promote greater environmental responsibility:
 CSR report → pages IO 26
- 9. Encourage the development and diffusion of environmentally friendly technologies: CSR report → pages IO 26

Anti-Corruption

10. Businesses should work against corruption in all its forms, including extortion and bribery: code of conduct



